

Fiscal Rules: Some Lessons from International Experience

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*Statement before the
National Commission on Fiscal Responsibility and Reform*

Washington, DC

July 28, 2010

Outline

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- Two Examples of Rules That Limit Spending
 - The Swiss “Debt Brake”
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A Note About Me

- Nearly 40 years in Budgeting
- US Experience: 1972-2003
 - **GAO**: Program Evaluator, 1972-80
 - **OMB**: Senior Career Civil Servant: 1980-98
 - **CBO**: Acting & Deputy Director: 1999-2003
- International Experience: 2003-2010
 - **IMF**: Budget Advisor, 2003-5
 - **OECD**: Head of Budgeting Division: 2005-10
- Private Consultant on Budget Issues: 2010

Characteristics of Budget Systems

- Characteristics Predetermined by the Country's Overall Political Framework
 - Presidential or Parliamentary
 - Federal or Unitary
- Characteristics Determined by Political Choice
 - Cash or Modified Cash or Accrual (including Budgeting for Capital and for Credit)
 - Gross or Net Expenditures
 - Years the Budget Covers
 - Top Down or Bottom Up Budget Formulation
 - Budgeting for Emergencies
 - Mechanisms to Utilize Performance Information
 - Fiscal Rules

A Better Fiscal Rule: Rules Reviewed

- Deficit-Based Rules (Summarized in “Design Choices for Fiscal Policy Rules”, Barry Anderson & Joe Minarek, *OECD Journal on Budgeting*, Volume 5, Number 4.)
 - European Monetary Union, 1999-current
 - Netherlands, 1989-1994
 - US (Gramm-Rudman-Hollings), 1985-90
- Spending Rules (Summarized in the paper above)
 - Finland, late 1980s - current
 - Netherlands, 1995 - current
 - Sweden, 1997 - current
 - US (Budget Enforcement Act), 1991-2002
- Other Rules (Reviewed but not summarized in the paper)
 - Switzerland
 - Chile, Norway, UK & several Latin American countries

Why A Spending Rule Is Better

- Deficit-based rules are inherently pro-cyclical; spending rules (including tax expenditures) are inherently counter-cyclical.
- The ability to successfully adjust a deficit-based rule for the cycle is unproven and, at best, can only mitigate the pro-cyclical bias of the rule.
- Spending rules work best in good times; deficit-based rules don't bind in good times & are nearly impossible to support when times are bad.
- Violations of a spending rule are transparent & incontrovertible; non-compliance with a deficit-based rule can be hidden. In sum, spending rules are more credible & understandable.

Major Elements of a Spending Rule

- **Targets:** the goal of a spending rule is to better achieve a deficit (or debt) target but the specific choice of a target is more a political decision than an economic one.
- **Economic Assumptions:** must be independent.
- **Coverage:** must include tax expenditures.
- **Time Frame:** the longer, the better.
- **Enforcement:** sequesters should be designed to penalize all forms of government aid (discretionary and mandatory spending, and all taxes) not as a substitute for policies but to encourage compliance.
- **Flexibility:** carefully-defined safety valves for recessions, wars, & natural disasters can help. “Cushions” or “buffers” can also be used if they are centrally controlled.

The Swiss “Debt Brake”

- **Target:** budget balance over the business cycle
- **Mechanism:**
 - **Spending** one year ahead is **capped** at predicted **revenues** for that year **adjusted** for predicted stage in the **cycle**; that is, if “trend” GDP > predicted GDP (i.e., a downturn), spending can be increased.
 - **Historical data** is used to estimate “trend” GDP.
 - **Errors** from bad estimates or breaking the limits are to be eliminated, but no time limit or enforcement process is specified.
- **Parliament** can change the level or composition only with a “qualified” majority.
- Limits can be exceeded under “**exceptional circumstances**” but these are not defined.

Some Comments on the Swiss “Debt Brake”

- The focus is short term balance, not long-term debt sustainability.
- There are very few, and no strong, enforcement provisions.
- The method to eliminate additional debt accumulated because of forecast errors or deliberate overspending is not specified and may end up being pro-cyclical.
- Unlike the constraints of the BEA, unforeseen upswings can permit additional spending.
- But most of all, the ability to accurately predict the stage of the business cycle is limited, at best.

The Swedish Medium Term Budget Framework (MTBF)

- Target: A surplus of 1% of GDP (originally 2%) over the business cycle that contributes to:
 - Long-term sustainability
 - Smoothing the cycle & providing for new initiatives through a buffer
 - Intergenerational equity
 - Economic efficiency
- Mechanism:
 - Rolling 3-year expenditure ceilings set by Parliament that include buffers of 1.5, 2, & 3% in years 1, 2, & 3
 - Strong top-down budget control
 - Transparency (ex., comprehensive & all items are reported gross)
 - External monitoring of compliance by the Fiscal Policy Council & others
 - Local government balance
 - Most of all, strong political support for the process

The Swedish MTBF: Some Comments

- The focus is mostly **long-term**.
- The Swedish process has been **successful** in contributing to the **conditions for economic growth** (including relative good predictability of fiscal policies & low interest rates) & **limiting spending** over the last 13 years-- **in both good times & bad**.
- **Tax expenditures** are not explicitly covered.
- **Enforcement** of the process rests entirely on the strong political commitment to it.
- The importance of **predictions of the cycle** is relatively small.

Final Observations

- Political commitment is paramount (see, for example, what happened at the end of the BEA).
- A spending rule & a deficit-based rule can coexist, but only one can be controlling.
- A spending rule should be based on realistic deficit or debt targets.
- A spending rule can (& should) cover all spending--discretionary, mandatory, & tax expenditures.
- No rule is forever, but a longer rule & especially a longer commitment are better.
- Transparency & simplicity matter.